

15 March 2007

Mr Matthew Drake-Brockman
C/- Environmental Defender's Office Ltd
Level 1, 89 York Street
Sydney NSW 2000.

Dear Mr Drake-Brockman

I've been instructed by the Directors of Foster's Group Limited, and the Directors of Foster's Australia Limited (formerly CUB) to whom you have written, to reply to you on their behalf.

You have suggested meeting with you prior to your filing your Points of Claim in the Land and Environment Court. Regrettably, we see little chance of such a meeting yielding a mutually satisfactory outcome given our support for Minister Sartor's action in calling in the approval process for redevelopment of the site, and the directness of the contrary views you and Councillor Harris have expressed publicly (and in your correspondence).

As a landowner, we have followed all the appropriate processes in New South Wales to enable us to obtain approval of our concept plan in a fashion that is fully compliant with the planning and environmental laws of the State. Once the site is sold, if the purchaser of the site decides to proceed to implement the approved concept plan, it must undertake detailed design, participate in extensive community and government agency consultation and obtain further approvals. You will be entitled to air your views and participate fully in that process.

We intend to vigorously resist the proceedings you have now commenced - proceedings which we believe have little legal merit.

Finally, we reject the insinuation you make in your letter about CUB's corporate ethics. I would like to reinforce, very clearly, the Foster's Group's commitment to social responsibility and sustainable development. That commitment is at the centre of our culture and the way we do business everyday whether it is through the parent company, or any of our subsidiaries, including CUB.

As an example, by shifting the beer production from the former Kent Brewery to the newer, more efficient brewery at Yatala, we have reduced water usage per litre of beer produced by over half which represents a saving of around a billion litres a year compared to peak production at the Kent site.

This, and many other examples of our commitment to sustainable development, are available at our sustainability website
<http://www.fostersgroup.com/about/sustainability.htm>

Please direct any further communications on this issue to me, and not to our Directors.

Yours sincerely

A handwritten signature in black ink, appearing to read 'M. Hudson', written in a cursive style.

Martin Hudson
Chief Legal Officer & Company Secretary

cc: Deputy Lord Mayor Chris Harris